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www.glasgowkelvin.ac.uk

Glasgow Kelvin College Springburn Campus 123 Flemington Street Glasgow G21 4TD

The Board of Management of Glasgow Kelvin College is a Scottish Registered Charity. Registration no. SC021207

DHD: 0920322

04 April 2022

Dear

Thank you for your request for information under the Environmental Information (Scotland) Regulation (2004).

I now respond to your request as follows:

- 1. What type of lighting specifically (incandescent, fluorescent, halogen, LED or mixture) does the University use in the following areas?
 - a. Residential Estate

N/A

- b. Offices
- c. Libraries
- d. Sport Facilities

A mixture of lighting is used in the above areas.

- e. Non-Residential Estate
- f. Others

N/A

2. For each building, are solar photovoltaic (PV) panels installed?

East End Campus only.

3. For each building, what Building Management System (BMS) is in use?

Trend Building Management System.

4. Is there a hard services external Facilities Management company under Contract with the University and who is it?

No.

5. Please provide a copy of the University's Net-Zero/Sustainability/Carbon Management Plan.

The College Estates and Sustainability Strategy 2022-27 is published on our website and can be viewed here https://www.glasgowkelvin.ac.uk/wp-content/uploads/2022/02/GKC-Estates-Sustainability-Strategy-Review-Date-November-2024.pdf.









Enclosed with this response is our Public Sector Climate Change Duties report, which was presented to the College Board of Management on 13 December 2021.

6. Name, position, email address and contact number of the member of staff responsible for reducing the carbon emissions within the University as part of the overall Government strategy to reach Net-Zero?

lain Gordon, Head of Facilities and Environmental Sustainability

Email: igordon@glasgowkelvin.ac.uk

Tel: 0141 630 5000

I trust the above response meets your request for information in full.

Should you be unhappy with the College's response you are entitled to seek a review of the response. To seek a review, you should apply, in writing, to Derek Smeall, Principal, stating the grounds for seeking a review.

I also wish to advise you that the Scottish Information Commissioner has launched an online appeals service via their website – the link is as follows:

www.itspublicknowledge.info/appeal.

Other contact information for the Scottish Information Commissioner is listed below:

Tel: 01334 464610

Email: enquiries@itspublicknowledge.info

Thank you for your interest in the College.

Yours sincerely

Donald Higgins – Durnan

Corporate Support and Administration Manager

Enc









GLASGOW KELVIN COLLEGE

BOARD OF MANAGEMENT MEETING OF 13 DECEMBER 2021 PUBLIC SECTOR CLIMATE CHANGE DUTIES REPORT

REPORT BY DIRECTOR OF CORPORATE SERVICES

1. Introduction and Purpose

This report is to update members on the recently submitted Public Sector Climate Change Duties Report.

2. Public Sector Climate Change Duties Report

The Public Sector Climate Change Duties Report was submitted by the deadline of 30 November 2021. The full submission can be reviewed in **Appendix 1.**

3. Outcome

As reported to the Finance and Resources Committee on 30 November 2021, the annual regulatory return has been extended this year to include further environmental reporting.

Glasgow Kelvin College is committed to minimising the negative impact its activities have on the environment. In session 2015/16 the College prepared its first Climate Change Action Plan (CCAP) and reported on its environmental performance from session 2014/15 onwards as part of the Scottish Government Public Bodies Climate Change Duties Reporting. The College is fully compliant with the reporting requirements specified in the Climate Change (Scotland) Act 2009. It now has several years of carbon emissions data.

The College can report that annual carbon emissions have continued to reduce and, for academic year 2020/21, have reduced to 1,420 tonnes tCO2e which is a further 3% reduction in comparison with previous years. However, this year, the Public Sector Climate Change Duties Report now includes two new emission categories i.e. grid electricity (transmission and distribution loss) and home working (due to the COVID-19 pandemic); the inclusion of these two additional and new emission categories results in a total of 1,591 tonnes tCO2e which equates to a circa 10% increase. It is unclear if other public sector organisations will report these two new categories in their annual reduction figures or otherwise.

In relation to home working, individuals will be increasing their own carbon useage in terms of electricity/heating etc but the College has no way of quantifying what this total is. Furthermore, there is no calculation applied for offsetting this extra use against the reduction in carbon emissions from not having to travel to work.

As reported within the Public Sector Climate Change Duties Report, the five main targets for Glasgow Kelvin College during this Academic Year are:

- 1. Increase the Active Travel modal share of the College. Driving this forward will involve the promotion and use of eBikes purchased:
- 2. Appoint an Environmental Sustainability Manager with specific responsibility to embed sustainability into Learning and Teaching at the College;
- 3. Develop a Carbon Management Plan and a Climate Change Adaptation Strategy to further improve carbon footprint reporting, identification of climate change risks, and subsequent mitigation strategies. In parallel, the Climate Change Action Plan and Estates/Sustainability Strategy will be refreshed;
- 4. Increase the profile of the College's Estates and Sustainability Working Group with further development of the Sustainability section of the College website;
- 5. Further development of garden space and use of the East End Community Garden for student/staff/community/wildlife/insect enjoyment. A video of the project can be viewed on the College Sustainability section of the website i.e.:

https://www.glasgowkelvin.ac.uk/sustainability-estates/

At the time of writing this paper, work in relation to the above five items is well underway.

Further analysis of the data in the 2020/21 Public Sector Climate Change Duties Report shows that:

- Current levels of carbon emissions at the College (measured in tCO2e or tonnes of carbon emissions) have fallen by 57% since the baseline year of 2014/15 i.e., from 3,257 tCO2e to a current level of 1,591 tCo2e;
- Grid electricity usage has fallen by 13.5% since 2019/20;
- Circa 70 tCO2e have been saved following the curtailment of staff travel during the current health crisis;
- the new 2020/21 Scope 3 emissions categories of 'Homeworking' and 'Electricity (transmission and distribution loss)' – which did not form part of previous reports, have added approximately 171 tonnes of carbon emissions to the total 2020/21 return;
- while water usage over the period shows an increase on the previous year, the associated carbon emissions total has fallen due to a revision of the emissions factor used to calculate the emissions figure for water;
- emissions associated with waste have fallen by 66% since 2019/20.

The College has published its Public Sector Climate Change Duties Report on its website as per previous years, ensuring that the College complies in full with the requirements of the Climate Change (Scotland) Act 2009 including the reporting requirements.

4. Resource Implications

There are substantial resource/time implications involved in terms of gathering, analysing and implementing data to make this regulatory return; these reporting requirements are ever-increasing.

5. Equalities

No adverse impacts on individuals with protected characteristics have been identified as a consequence of this report.

6. Risk and Assurance

Risk to the College is mitigated by ensuring that the Board receive assurance that the College is complying with environmental regulations.

7. Data Protection

No data protection issues are identified arising from this report.

8. Recommendation

Members of the Committee are asked to:

i) note the content of this report and its appendix.

9. Further Information

Members can obtain further information on the contents of this report from Lisa Clark, Director of Corporate Services - lisaclark@glasgowkelvin.ac.uk or Roddy MacKenzie, Senior Administration officer on rmackenzie@glasgowkelvin.ac.uk

Lisa Clark/Roddy MacKenzie December 2021

Public Sector Report on Compliance with Climate Change Duties 2021 Template

1. Introduction

This template is for public bodies required to produce annual climate change reports under the 'Climate Change (Duties of Public Bodies; Reporting Requirements) (Scotland) Order 2015'.

The template covers all six parts of the required reporting form, as well as the recommended reporting section on public bodies' wider influence.

All information and data must be entered using this master template available on the SSN website.

Reports must be submitted to ccreporting@ed.ac.uk by 30th November. Reports submitted after this date means the organisation will be non-compliant with Public Bodies Duties legislative reporting requirements.



2. Guidance

- 1. Please save-as this workbook with your organisations name somewhere in the title before completing
- 2. Please fill out question 1f
- 3. Sufficient rows should be available but if you need to add more please email the file to ccreporting@ed.ac.uk
- 4. Homeworking emissions Please include an estimate of emissions associated with homeworking in the designated row provided in table 3b In order for this to be calculated correctly users must complete Q1c relating to number of full time employees (FTEs)
- 5. For question 4d please complete the optional text box instead of the original table which relates specifically to SCCAP1.
- 6. Local Authorities reporting in the recommended section 1a should select their local authority region at the top of the sheet and their emissions will be provided automatically from BEIS datasets

3. Colour Coding used in the template

Drop down box selection for users to select from list of options
Uneditable/fix entry cells
Editable cells for users to report in freely

DIIC	Sector Report on Compliance with Cl	imate Change Duties 2021 Ten	npiate	
RT 1	Profile of Reporting Body			
1a	Name of reporting body Provide the name of the listed body (the "body	y") which prepared this report.		
	Glasgow Kelvin College			
lb	Type of body			
	Select from the options below	_		
	Educational Institution			
1c	Highest number of full-time equivalent staff i	in the body during the report year		
		THIS MUST BE COMPLETED		
1d	Metrics used by the body			
	Specify the metrics that the body uses to asses	ss its performance in relation to climate	change and sustainability.	
		lu u	1	Ta .
	Metric	Units	Value	Comments
	Floor area	m2		100 18715 Springburn Campus, 4771 Easterhouse Campus,
	Number of full-time equivalent students	number FTS	5667.0	The College enrolled 13,195 FT & PT learners
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.e	Overall budget of the body			
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.f	Report type			
	Specify the report year type			
	Report type	Report year comments		
	Academic	2020-21	THIS MALIST RE COMMITTED	
			THIS MUST BE COMPLETED	
lg	Context			
5	Provide a summary of the body's nature and for	unctions that are relevant to climate cha	ange reporting.	
	-		reduction in CO2 has been as a result of the planned closure and sale of the Co	
		=	5 full and part time learners, 57% of whom reside in the Glasgow area. The Col	
	a number of its teaching and learning program	ımes incorporate climate change and er	nvironmental sustainability related topics, particularly in the Science, Construc	tion and Engineering departments.The College publishes a
			of Glasgow Kelvin College in detail. The College also operates an Estates and S	
	-		ental Sustainability. An Estates (and Sustainability) Strategy is also prepared by	
	· ·		e College's Finance and Resources Board Committee receives regular reports i	
		The conege bandings. Additionally, the	e conege a rinance and nesources board committee receives regular reports i	in relation to both estates and sustainability and reviews ti
	progress being made.			

ublic Sector Report on Compliance with Climate Change Duties 2021 Template

PART 2 Governance, Management and Strategy

Governance and management How is climate change governed in the body?

Provide a summary of the roles performed by the body's governance bodies and members in relation to climate change. If any of the body's activities in relation to climate change sit outside its own governance arrangements (in relation to to, for example, land use, adaptation, transport, business travel, waste, information and communication technology, procurement or behaviour change), identify these activities and the governance arrangements. Provide a diagram? A relating to the summary of the summary of the roles are the rol

The Board of Management are responsible for oversight of the strategic direction of the College and set the Strategic Plan - one of the strategic priorities is to "maintain the highest standards of corporate governance and sustainability." Corporate and Social Responsibility (CSR) is also an important priority for the Board and the College reports in detail on its activities which contribute to the CSR agenda and have a positive impact on the communities served by the College. The College prepared its first integrated climate change Action Plan actists Strategy in 2015 and has successfully implemented this. The target set in that document which were to reduce carbon emissions by 25% over two years have been far exceeded. Additionally, the College has developed a Capital investment Plan which specifically allocates resource to the Estates and Sustainability Working Group who are tasked with improving the overall environmental performance of the College. In respect of governance, responsibility for oversight of Capital investment in Estates and ICT is delegated to the Finance and Resources Committee (FRC, The FRC review the Capital Investment Plan, ICT Digital Transformation Strategy and Estates/Sustainability Strategy prior to consideration by the Board of Management. The Board are committed to addressing Climate Change and sustainability more widely. This is demonstrated by the establishment of an Estates and Sustainability for Group is a tesked with managing the overall environmental sustainability of the College, inclusion of commitment to sustainability/ethical procurement in the Procurement Strategy and commitment to the Sustainable Development Goals Accord.

Provide a summary of how decision-making in relation to climate change action by the body is managed and how responsibility is allocated to the body's senior staff, departmental heads etc. If any such decision-making sits outside the body's own governance arrangements (in relation to, for example, land use, adaptation, transport, business travel, waste, information and communication technology, procurement or behaviour change), identify how this is managed and how responsibility is allocated to the body's senior staff, departmental head etc. The Principal has overall responsibility for the management of the College. The Vice Principal has so everall responsibility for the Change and Climate Change and Change and Climate Change and Climate Change and Climate Change and Climate Change and C esponsibility for Procurement and Finance which helps ensure sustainability is embedded within other key corporate processes, procedures and strategies. The College is looking at further structural change

Insert Diagram Here or Attach File>

2c Does the body have specific climate change mitigation and adaptation objectives in its corporate plan or similar document?

Provide a brief summary of objectives if they exist.	
Wording of objective	
Working Sustainably & Transparently:-Manage Colle	

Wording of objective	Name of document	Document Link
Wording of objective Working Sustainably & Transparently:-Manage Colle The Risk Management Strategy outlines how the Col	Strategic Plan Risk Management Strategy	https://www.glasgowkelvin.ac.uk/wp-content/uploads/2018/07/Strategic-Plan-2018-21.pc https://www.glasgowkelvin.ac.uk/wp-content/uploads/2018/10/Plan-Risk-Management-Strategy.pc
The Risk Management Strategy outlines how the Col	Risk Management Strategy	https://www.glasgowkelvin.ac.uk/wp-content/uploads/2018/10/Plan-Risk-Management-Strategy.pg
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2d Does the body have a climate change plan or strategy?
If yes, provide the name of any such document and details of where a copy of the document may be obtained or accessed

2e	Does the body have any plans or strategies covering the following areas that include climate change?
	Provide the name of any such document and the timeframe covered.

Topic area		Link	Time period covered	Comments
Adaptation	Estates and Susainability Strategy	https://www.glasgowkelvin.ac.uk/sustainability-estates/	•	The Estates/Sustainability Strategy and associated capital
Business travel	Climate Change Action Plar	https://www.glasgowkelvin.ac.uk/sustainability-estates		The International Strategy seeks to provide a rationale for
Staff Travel		https://www.glasgowkelvin.ac.uk/sustainability-estates		The College is continuing to develop its cycling facilities and
Energy efficiency	Estates and Sustainability Strateg	https://www.glasgowkelvin.ac.uk/sustainability-estates		The College has installed a Building Energy Management
Fleet transport	Estates and Sustainability Strategy and	https://www.glasgowkelvin.ac.uk/sustainability-estates		The College is operating a fleet of three electric vehicles
ICT	ICT Digital Transformation Strategy	https://www.glasgowkelvin.ac.uk/plans-and-strategies		Investment in video conferencing facilities and renewal of
Renewable energy	Estates and Sustainability Strategy: and	https://www.glasgowkelvin.ac.uk/sustainability-estates		The College has existing assets, which includes a wind
Sustainable/renewable heat	Estates and Sustainability Strategy: and	https://www.glasgowkelvin.ac.uk/sustainability-estates		The College has recently installed energy efficient boilers.
Waste management		https://www.glasgowkelvin.ac.uk/sustainability-estates		The College has carried forward its most recent waste
Water and sewerage		https://www.glasgowkelvin.ac.uk/sustainability-estates		Work undertaken with Anglian Water (Wave) has helped to
Land Use		https://www.glasgowkelvin.ac.uk/sustainability-estates		The College was successful in securing Scottish Landfill
Other (please specify in comments)	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,		
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What are the body's top 5 priorities for climate change governance, management and strategy for the year ahead? Provide a brief summary of the body's areas and activities of focus for the year ahead.

als and are as follows

1. Increase the Active Travel modal share of the College. Driving this forward will involve the promotion and use of eBikes purchased;

2. Appoint a Enviornmental Sustainability Manager with specific responsibility to embed sustainability into Learning and Teaching at the College;

3. Develop a Carbon Management Plan and a climate Change Adaptation Strategy to further improve carbon footprint reporting, identification of climate change risks, and subsequent mitigation strategies. In parallel, the Climate Change Action Plan and Estates/Sustainability Strategy will be refreshed;

4. Increase the profile of the College's Estates and Sustainability Working Group with further development of the Sustainability section of the College website;

5. Eurher development of parafon access and use of the Ass Text Community Gurden for Student (Assistance) and the College Sustainability.

2g Has the body used the Climate Change Assessment Tool (a) or equivalent tool to self-assess its capability / performance? If yes, please provide details of the key findings and resultant action taken.

(a) This refers to the tool developed by Resource Efficient Scotland for self-assessing an organisation's capability / performance in relation to climate change.

The College used the Climate Change Assessment Tool (CCAT) to further shape and develop the Estates and Sustainability Strategy, particularly in relation to Climate Change.

2h Supporting information and best practice Provide any other relevant supporting infor ng information and any examples of best practice by the body in relation to governance, management and strategy.

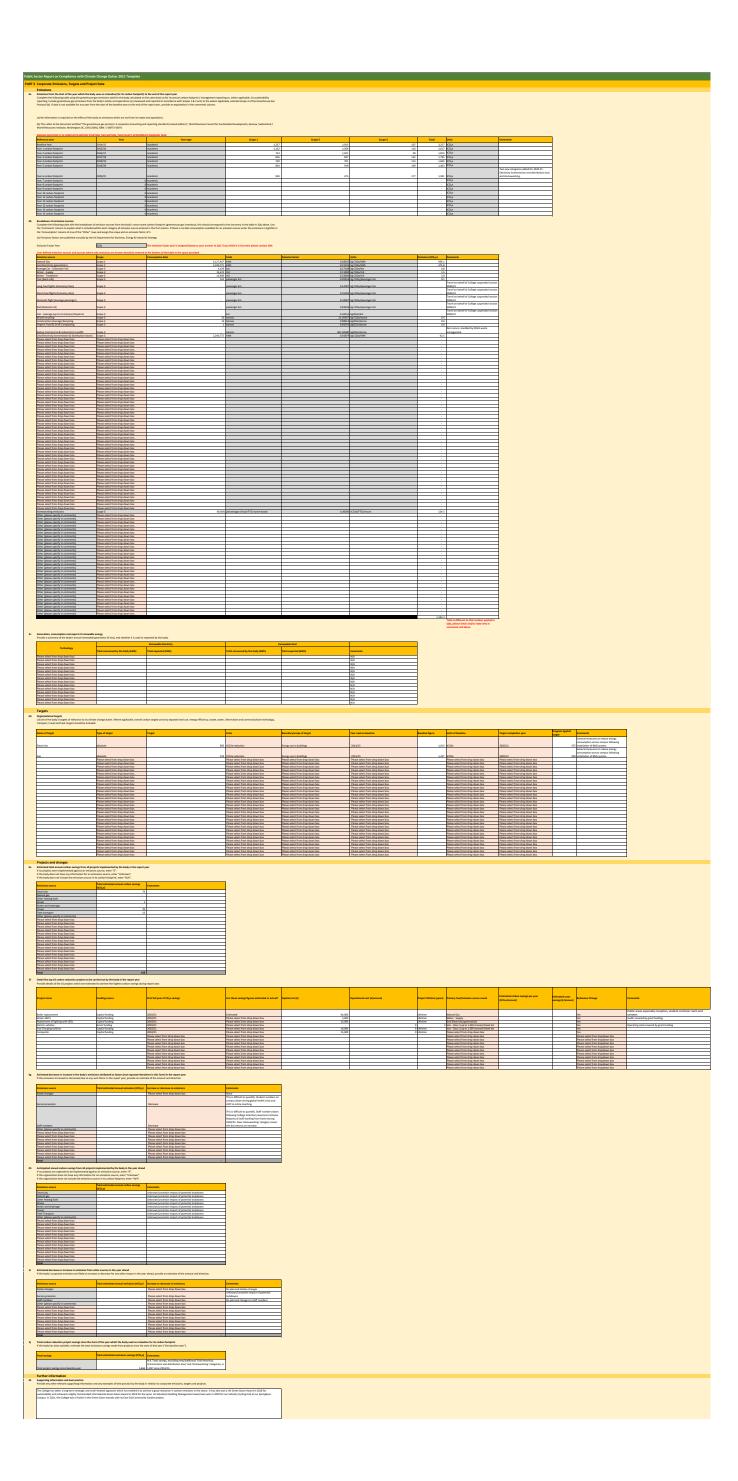
The College is delighted to report that, in total, annual carbon emissions have continued to reduce and, for academic year 2020/21, have reduced to 1,420 tonnes tCO2e which is a further 3% reduction in comparison with previous years. However, for academic year 2020/21, the Public Sector Climate Change Dutes Report now includes two new emission categories, i.e. grid electricity (transmission and distribution loss) and home working (due to the COUI-91 pandemic; it is inclusion of these two additional and new emission categories results in a total of 1,591 tonnes tCO2e which actually equates to a c 1,0% tCO2e increase. The College has published its Climate Change Report on its website, this provides further detail on emissions.

The College has undertaken a number of projects to manage its environmental impact more effectively. Highlights include:

*Electric lease vehicles in place to replace ageing diesel vehicles.

*Vehicle rapid charging units have been installed across all campuses.

*The East End Campus Community Garden project was a finalist at the 2021 Green Gown Awards.



Has the body assessed current and future climate-related risks? If yes, provide a reference or link to any such risk assessment(s). What arrangements does the body have in place to manage climate-related risks? Provide details of any climate change adaptation strategies, action plans and risk management procedures, and any climate change adaptation policies which apply across the body. all and Student Engagement Activities have been run during Climate Week and Recycle Week Scotland. This form of engagement continues to take place at the College in partnership with the Student scotlation, the Project and Sustainability Officer (left during Ar 13/13) and the Campus Cycling Officer. Students were fully engaged in COP36 events hosted by the College and those hosted at the airs revent facilit. dit of existing College curriculum carried out to identify Education for Sustainable Development opportunities. Development of the concept of a 'Green Kalvin' to become a key College initiative with sumber of components including a 'Green Academy' to meet the needs of the green economy and jobs market. (a) This refers to the programme for adaptation to climate change laid before the Scottish Parliament under section 53(2) of the Climate Change (Scotland) Act 2009 (asp 12) whice The most recent one is entitled "Climate Ready Scotland: Scottish Climate Change Adaptation Programme" dated May 2014 Understand the effects of climate change and their impacts on the natural environment. N1 Natural Environment Understand the effects of climate change and their impacts on the natural environment. N1 Natural Environment Natural Environment N1 Please select from drop down box N1 N2 Natural Environment Natural Environment Natural Environment Natural Environment Please select from drop down box N2 environment with capacity to adapt. Sunnert a healthy and diverse natural N3 N3 N3 81 Buildings and infrastructure networks Buildings and infrastructure networks Please select from drop down box 81 81 Buildings and infrastructure networks networks. Please select from drop down box Please select from drop down box networks. Inderstand the effects of climate change and heir impacts on heiliferes and infrastructure. Buildings and infrastru networks. Inderstand the effects of climate change and inderstand the effects of climate change and infrastructure. Buildings and infrastructure networks networks. rovide the knowledge, skills and tools to 82 82 infrastructure. Provide the knowledge, skills and tools to infrastructure. rovide the knowledge, skills and tools to Please select from drop down box Buildings and infrastructure networks infrastructure. Provide the knowledge, skills and tools to Buildings and infrast age climate change impacts on buildings an infrastructure. Provide the knowledge, skills and tools to B2 B2 Buildings and infrastructure networks infrastructure. Provide the knowledge, skills and tools to 82 Buildings and infras 82 the benefits and services provided. Increase the resilience of buildings and the benefits and services provided. Increase the resilience of buildings and В3 Buildings and infrast the benefits and services provided. Increase the resilience of buildings and

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the benefits and services provided. Inderstand the effects of climate charge and their impacts on people, homes and extreme weather events.

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rease the awareness of the impacts of climat change to enable people to adapt to functional to the part of the change to enable people to adapt to future

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with a changing climate.

support our health services and emergency responders to enable them to respond lectively to the increased pressures associate with a charging climate. Support our health services and emergency re-conders to enable them to respond

What arrangements does this body have in place to monitor and evaluate the impact of the adaptation actions?

Please provide details of monitoring and evaluation criteria and adaptation indicators used to assess the effectiveness of actions detailed under Question 4(d) and Question 4(d).

ublic	Sector Report on Compliance with Climate Change Duties 2021 Template	
ART!	5 Procurement	
5a	How have procurement policies contributed to compliance with climate change duties? Provide information relating to how the procurement policies of the body have contributed to its compliance with climate changes duties. The College has a Procurement Strategy and relevant supporting policies and procedures. These now include significant sections which relate to sustainability and are available on the Procurement section of the web site: http://www.glasgowkelvin.ac.uk/procurement/ Procurement at the College is managed in partnership with APUC who use the Sustain Framework to asses and evaluate key suppliers. The College seeks to use APUC negotiated contracts and frameworks wherever possible.	
5b	How has procurement activity contributed to compliance with climate change duties? Provide information relating to how procurement activity by the body has contributed to its compliance with climate changes duties. Energy efficient replacement boilers were procured for the Easterhouse, East End and West Campuses; energy efficient hand driers across the College to reduce hand towel consumption and waste; energy efficient LED lighting was installed at Springburn campus and will be extended across the College. Furthermore, by replacing component parts, the lives of PCs were extended to reduce volume of procurement and waste whilst maintaining performance of devices for longer.	
5c	Supporting information and best practice Provide any other relevant supporting information and any examples of best practice by the body in relation to procurement. APUC representatives are invited to attend scheduled Estates and Sustainability Working Group meetings.	

Public	Sector Report on Compliance with Climate Change Duties 2021 Template
PART 6	5 Validation and Declaration
6a	Internal validation process Briefly describe the body's internal validation process, if any, of the data or information contained within this report.
	Reporting is validated by the Estates and Sustainability Working Group members, including the Director of Corporate Services, Head of Estates and Sustainability and the College's Vice Principal - Operations.
6b	Peer validation process Briefly describe the body's peer validation process, if any, of the data or information contained within this report.
	Peer validation process involved sharing of reporting at Environmental Association for Universities and Colleges (EAUC) led institutional meetings.
6c	External validation process Briefly describe the body's external validation process, if any, of the data or information contained within this report.
	A budget does not exist for this process.
6d	No Validation Process If any information provided in this report has not been validated, identify the information in question and explain why it has not been validated.
	The information in this report has been compiled from supplier invoices, reports from suppliers and the College finance and expenses system. The College believes it has calculated figures correctly within a reasonable margin of error. It has engaged proactively with the Public Sector Climate Change reporting process but has no financial resources to undertake further validation activity.

6e Declaration

I confirm that the information in this report is accurate and provides a fair representation of the body's performance in relation to climate change.

Name:	Lisa Clark
Role in the body:	Director of Corporate Services
Date:	30/11/2021

Recommended Reporting: Reporting o	on Wider Influence									
Wider Impact and Influence on GH										
Q1) Historic Emissions (Local Authorities Onl Please indicate emission amounts and unit of	ob) ressurement (e.g. ICQe) and years. Please provide information on the following components using data from the links provides the dataset (emission within the scope of influence of local authorities):	d below. Please use (1) as the default unless targets and actions relate	to (2).							
(2) UK local and regional CO2 emissions: full d	dataset:									
teton://data.gov.ck/datmet/772k2/43d-2f1a-4										
	Please select from drop down box									
BEIS Dataset: full or sub-set	Please select from drop down box Sector 2008 2009	2010 2011	2012 2013	2014 2015	2016 2017	2018	2019	Units	Comments	
								MCO2		
BEIS Sectors	Total Emissions Industry and Commercial Connestic Transport total							k6C02 k6C02 k6C02		
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Other Sectors	Dear was safest. The min drop down bee Please was left. Them drop down bee							Please select from drop down box		
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2a) Targets Please detail your wider influence targets										
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Sector	Description	Type of Target (units) Baseline value		Target/End year Saving in latest year measured	Latest Year Measured Disease select from dron dress box	Comments				
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	nission statement, strategies, plans or policies outlining ambition to influence emissions beyond your corporate boundaries? If						-			
Q3) Policies and Actions to Reduce Emission Please detail any of the specific policies and	ss Lactions which are underway to achieve your emission neduction targets									
	Start war for collou/action incirementation Year that the policy/action will be fully Annual CO ₂ saving once	Saving in latest warm	r Status	March 1	Publican Rela During project/policy design and implementation has	Please elve further details of this behaviour chance activity.	Value of Investment (£)		Primary Funding Source for Implementation of Policy/Action	
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